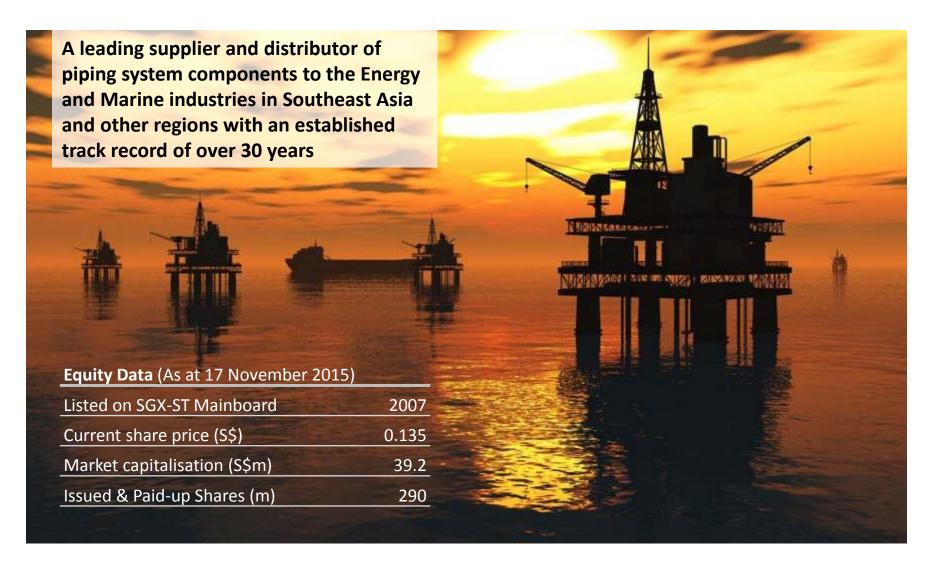


4QFY2015 and FY2015 INVESTORS UPDATE

November 2015



ABOUT US





BUSINESS OVERVIEW

One-stop Inventory Specialist



- Over 25,000 line items
- Pipes, fittings and flanges
- Structural steel, electrical products and cables*
- 411,000 sq ft storage capacity



- International network
- Customisation services
- Project management services
- In-house quality assurance
- Non-destructive testing services

Serving Growing Industries







FY15 revenue: \$109.9m

Energy: 75.9%	Trading: 8.0%
Marine: 15.0%	Others: 1.1%



Strong Customer Base

Safety & Quality Focused

Longstanding relationships with blue-chip customers:

Keppel	Over 20 years	Chevron	Over 15 years
SembCorp	Over 20 years	Shell	Over 5 years
Alstom	Over 10 years		

Certification

ISO 9002:1994 (2000)	ISO 14001:2004 (Since 2009)	
ISO 9001:2000 (Since 2003)	OHSAS 18001:2007 (Since 2009)	
ISO 9001:2008 (Since 2009)	BizSAFE STAR (Since 2012)	



OUR MARKETS





CUSTOMERS & USE OF PRODUCTS



Energy

- Offshore rig fabrication such as jack-ups and semisubs
- FPSO/FSO new builds and conversion
- Onshore energy facilities fabrication



Marine

- Shipbuilding
- Ship repairs



Traders

 Sell products to traders who on-sell them to other customers



Others

 Supply to other industries such as manufacturing

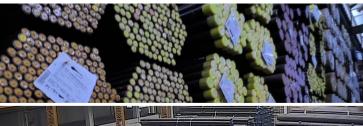
Broad customer base that uses our products as components mainly to construct piping systems for the conduit of liquids and gases in the production processes of the Energy, Marine and other industries



WAREHOUSING FACILITIES

Over 411,000 sq ft of extensive warehousing capabilities







Location	Site area (sq ft)	Use	Tenure
• 14 Lok Yang Way	111,363	Office & Warehouse*	60 years lease wef 16 June 1972
 90 Second Lok Yang Road (Reconstruction in 2016) 	69,998	Office & Warehouse*	30 + 10 + 13.25 years lease wef 16 March 1979
• 21A Neythal Road	111,751	Covered Warehouse*	30 years lease wef 16 August 1989
• 36 Tuas Crescent	118,274	Covered Warehouse*	23 years lease wef 1 May 1997

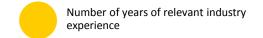
Solidifying operational security with extensive warehousing totalling 411,000 sq ft and inventory management process supported by an integrated computerised ERP system



EXPERIENCED MANAGEMENT TEAM



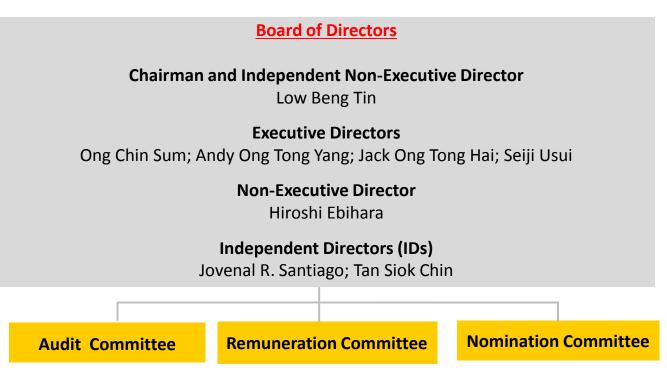
Highly experienced executive and senior management team with extensive and relevant industry experience; Strong sales and marketing team with established contacts and in-depth industry knowledge





FOCUS ON CORPORATE GOVERNANCE

Well-organised and transparent committee structure to uphold the best practices in Corporate Governance



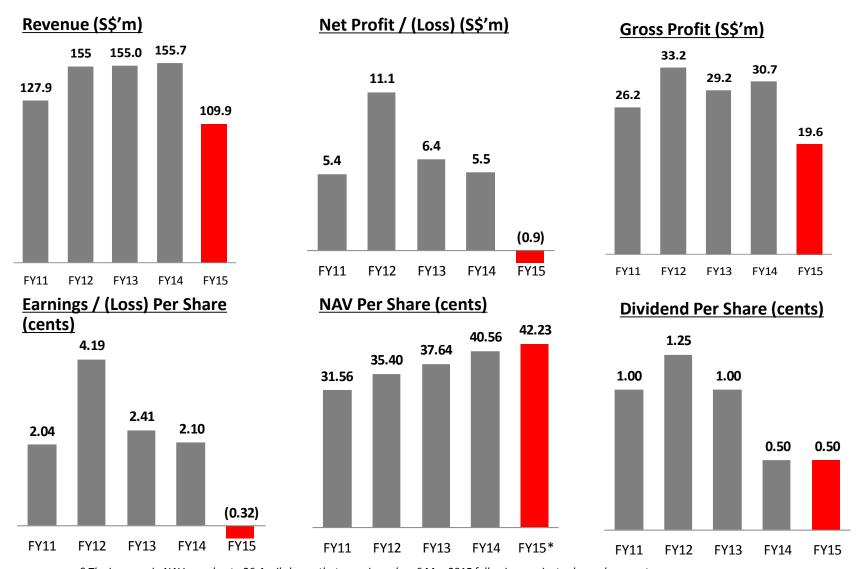
- Ranked 157th out of 639 companies on the GTI in 2015*
- Experienced independent directors with varied experience in legal and accounting professions
- Board composition: 8 member board; 3 are independent
 - Appointment of 2 new directors, Seiji Usui and Hiroshi Ebihara, wef 1 June 2015 subsequent to Hanwa Co, becoming a substantial shareholder



^{*} Source: Governance and Transparency Index (GTI), which is jointly CPA Australia, The Business Times and the Centre for Governance, Institutions and Organisations (**CGIO**) of NUS Business School, National University of Singapore.



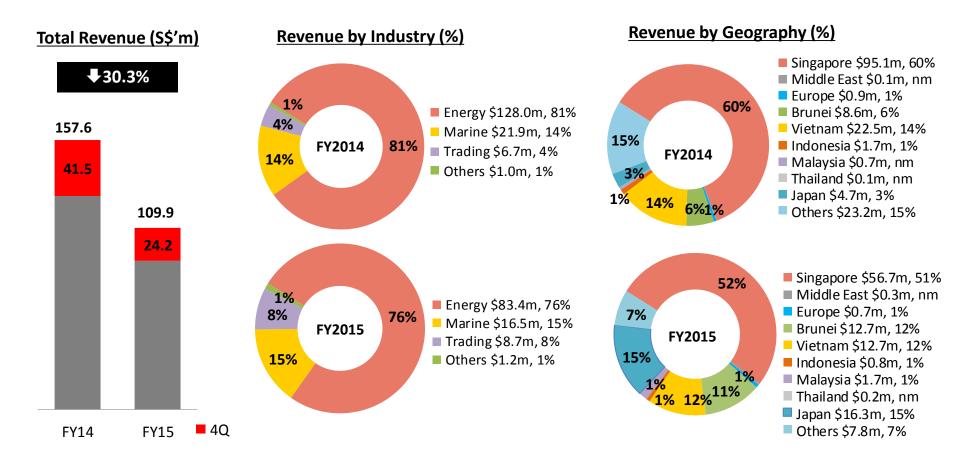
FINANCIAL SNAP SHOT



^{*} The increase in NAV was due to 26.4 mil shares that were issued on 6 Mar 2015 following a private share placement exercise with Hanwa Co., Ltd., raising the total number of issued shares to 290,399,997 shares as at 30 September 2015



REVENUE



Total revenue

- **FY2015**: **♣** 30.3% to \$109.9m

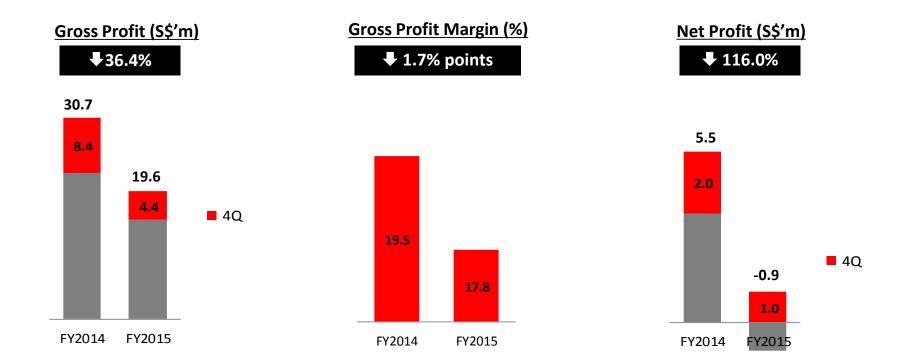
Segmental revenue

- **Energy Sector**: **₹** 34.8% to \$83.4m
- **Marine Sector**: **♣**24.8% to \$16.5m
- Trading: ★30.7% to \$8.7m
 Others: ★ 26.9% to \$1.3m

Salient factors

- **Energy Sector** remains a major market with 75.9% of total FY2015 revenue
- Weak global economy and oil prices affecting customers and new projects
- Intense competition

PROFITABILITY



Salient factors

- Gross profit dipped 36.4% on the back of lower revenue
- GPM has decreased 1.7 percentage points, due to additional services such as logistics handling provided to customers



KEY FINANCIAL INDICATORS

Efficiency Ratios (Days)	FY2015	FY2014
Trade Receivables Turnover	115	82
Trade Payables Turnover	64	61
Inventory Turnover	441	344
Liquidity Ratios (Times)	FY2015	FY2014
Current Ratio	3.00	1.94
Gearing ratio	0.47	0.97



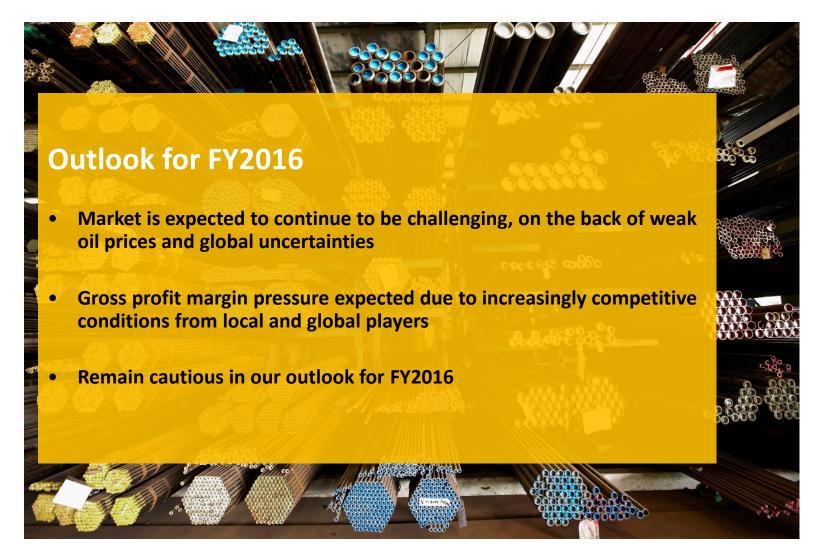
DIVIDEND







OUTLOOK



STRATEGIES

Caution + Prudence



One-stop Inventory Specialist

- Maintain extensive and ready stocks for quick turnaround
- Expanded inventory range that included structural steel, electrical products and cables



Market Expansion

- Upkeep marketing efforts in the Asia Pacific region
- Strengthen ties with existing and new customers
- Leverage on strategic alliance with Hanwa to bring our products to new markets



Prudent Financial Management

- Stay vigilant
- Cost management
- Improve productivity and efficiency



